



MINISTRY OF SCIENCE, TECHNOLOGY  
AND INNOVATION



United Nations  
Educational, Scientific and  
Cultural Organization



GLOBAL OBSERVATORY OF SCIENCE, TECHNOLOGY  
AND INNOVATION POLICY INSTRUMENTS

## UNESCO GO→SPIN Methodological and Data Collection Training Workshop – Republic of Uganda

12–16 April 2021

# LECTURE 1: GO→SPIN Programme Overview

Guillermo A. Lemarchand  
Executive Director  
Research KITS

[galemarchand@researchkits.org](mailto:galemarchand@researchkits.org)



Research on Knowledge,  
Innovation, Technology and  
Science Organization

[www.researchkits.org](http://www.researchkits.org)



# Contents of the training workshop



LECTURE 1: GO→SPIN Programme Overview.

LECTURE 2: GO→SPIN Methodological Framework.

LECTURE 3: Evidence based policies through the analysis of temporal series of indicators. Theory and Practice.

LECTURE 4: Using the GO→SPIN online platform.

LECTURE 5: Completing the GO→SPIN surveys on operational policy instruments, legal instruments and institutional ecosystem.

The presentations and the complete bibliography can be downloaded from

<https://researchkits.org/training/Uganda/>

Archivo

Editar

Ver

Historial

Marcadores

Herramientas

Ayuda


Research Kits - Training

+

https://www.researchkits.org/training/uganda/

Log In To Your Accou... Société Générale | Con... Home Banking Correo - ga.lemarchan... United Nations Statisti... Medidor de Velocidad ... TestMy.net Broadband... Speedtest by Ookla - T... https://databank.worl... Two Correlation Coeffi... Dólar Informal Históri... Otros marcado

RESEARCH KITS



Research on Knowledge,  
Innovation, Technology  
and Science Organization

www.researchkits.org

UNESCO GO→SPIN

Methodological and Data Collection

Training Workshop

Republic of Uganda  
Jamhuri ya Uganda

12–16 April 2021

LECTURES

Lecture 1

Lecture 2

Lecture 3

Lecture 4

Lecture 5

Contents

Contents of the GO-SPIN Training Workshop

click [here](#) to open and download

Escribe aquí para buscar

Windows Taskbar Icons

ESP

15:14



# What is GO→SPIN?



**GO→SPIN is UNESCO's Global Observatory of policies and policy instruments on science, engineering, technology, and innovation (SETI), legal instruments, institutional ecosystems, contextual factors and indicators on research and innovation**

**Users are:** The national developing planning agencies, more particularly the government bodies responsible for formulating and co-ordinating national SETI policies and other national bodies involved in the application of science and technology (S&T) to sustainable development; Parliamentary groups especially concerned with SETI policies; SETI information brokers, consulting groups and advisory bodies; Teaching and research departments engaged in SETI policy studies; the governing bodies of R&D institutes and S&T services; the boards of management of productive enterprises heavily reliant on R&D or engaged in the transfer of technology and innovation; international governmental and non-governmental organizations concerned with SETI and their application to sustainable development; etc.



# Why GO→SPIN?



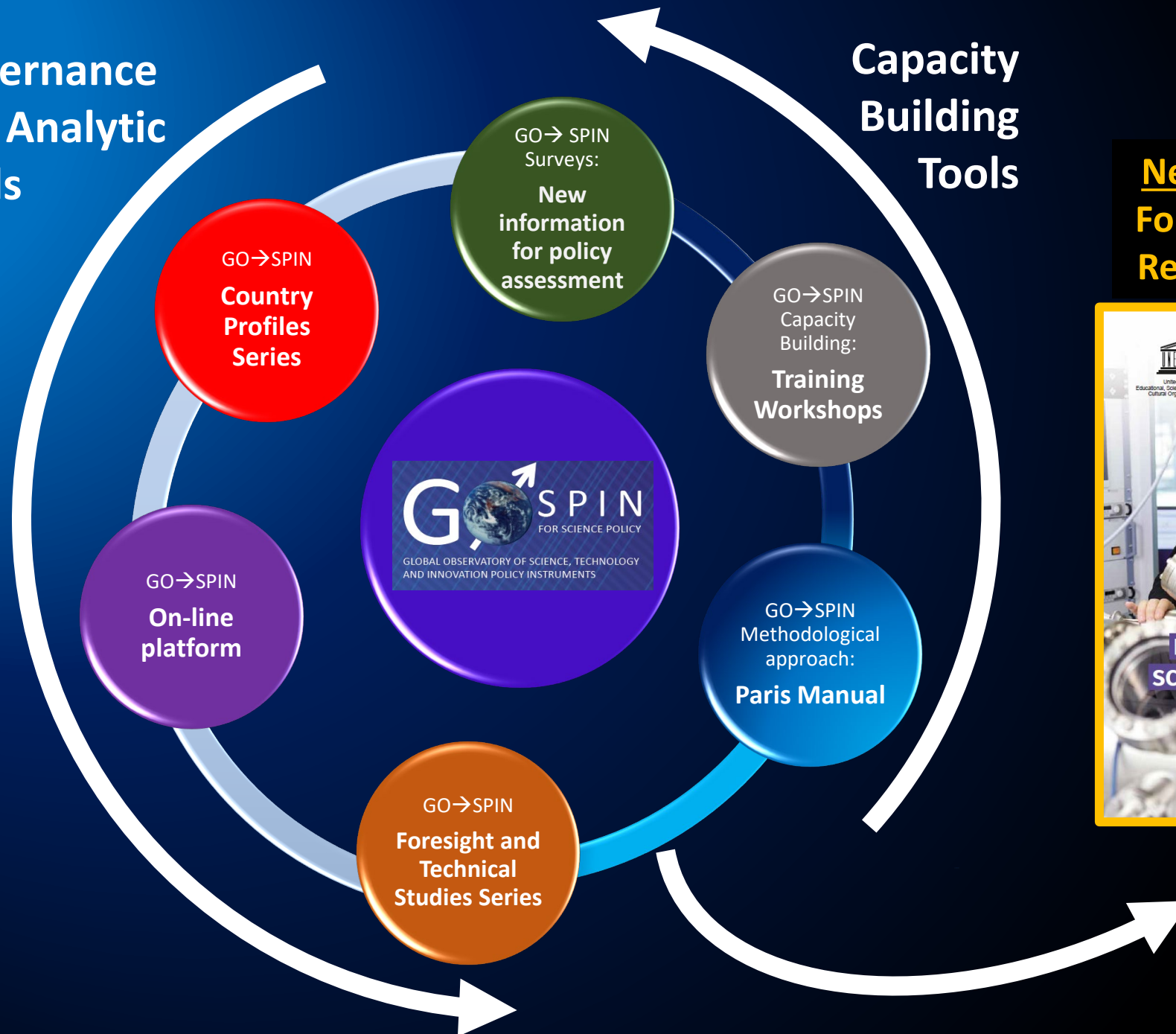
- Effective SETI policies are key to achieve SDGs and GO→SPIN is an excellent monitoring tool for them to define new STI Roadmaps.
- GO→SPIN is a methodology for mapping information on SETI policies, national SETI ecosystems and their organizations, SETI legal frameworks, operational policy instruments and indicators for providing evidence-based policy analyses.
- GO→SPIN performs capacity building activities, collects new information on SETI policies, publishes country profiles, provides standard setting instruments (GO→SPIN Manual) and the GO→SPIN online platform is a tool for analysing SETI policies and for **monitoring the implementation of the 2017 Recommendation**



The original programme had six different components

Governance and Analytic Tools

Capacity Building Tools



**New component:**  
**Follow-up of 2017 Recommendation**

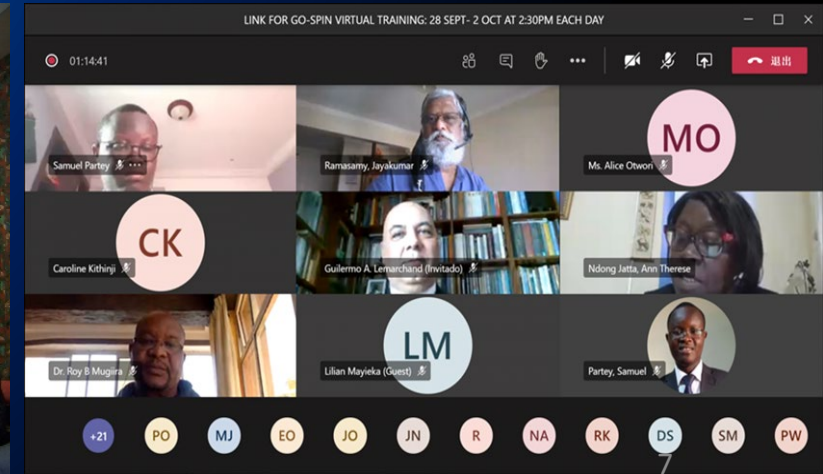




GO→SPIN  
Capacity  
Building:  
Training  
Workshops



UNESCO is organizing capacity-building workshops to help Member States in the collection of information on STI policies based on the GO→SPIN methodological approach and is training national focal points to feed the new GO→SPIN online platform...







**GO→SPIN  
Country  
Profiles Series**

**After a national GO→SPIN training, Member States need around 3-6 months to collect the raw data. Then we need another 3-6 months to process, write the draft, make the peer reviewing, validate the content with National authorities and UNESCO's boards, proof-reading, etc.**

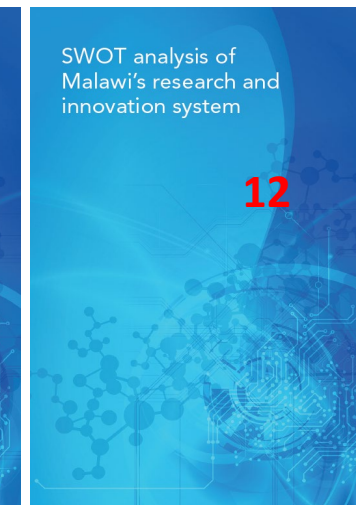
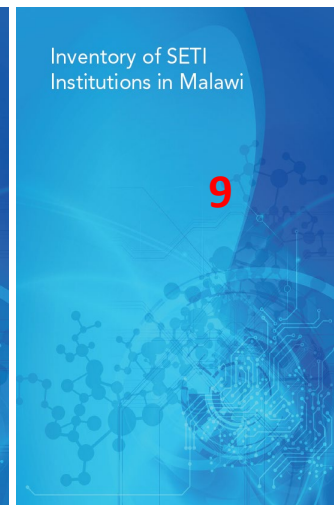
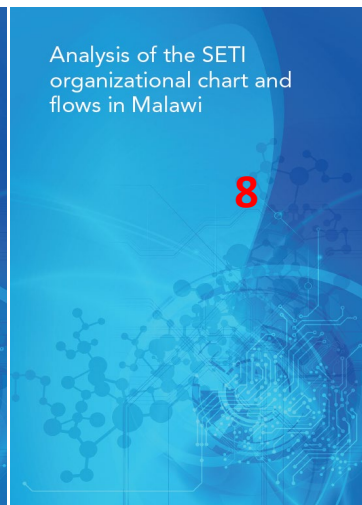
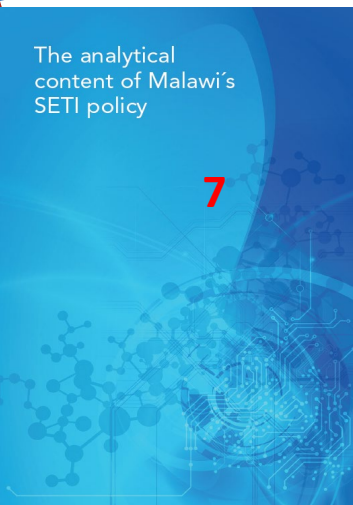
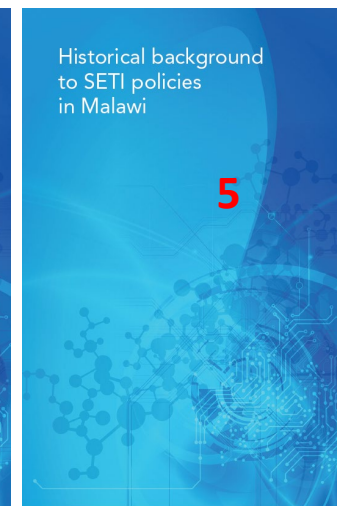
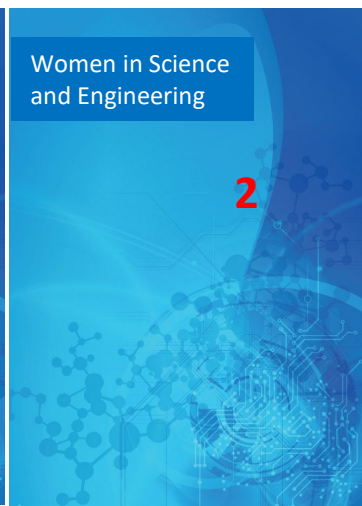
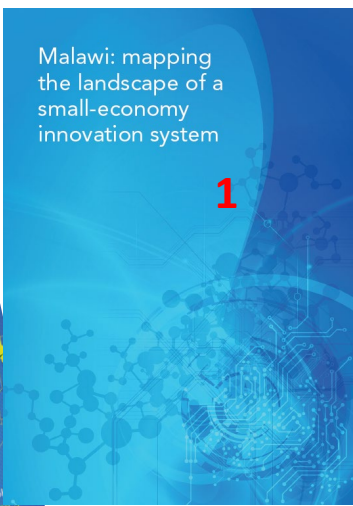
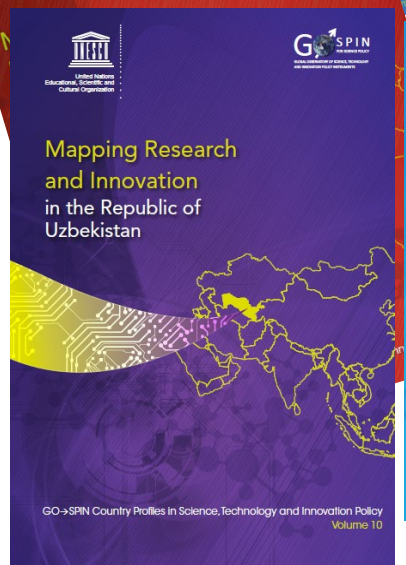


**The first 10 volumes of the “GO→SPIN Country Profiles Series”**





# Contents of UNESCO's GO→SPIN Country Profile Series





# Contents of UNESCO's GO→SPIN Country Profile series

1. A long-term description of the political, economic, social, cultural and educational contextual factors;
2. Analysis of gender in science and engineering national behaviour
3. A study of R&D and innovation indicators;
4. A long-term scientometric analysis of scientific publications, patents, trademarks and utility models;
5. Historical analysis of SETI policies and institutions;
6. A standard content analysis of the explicit SETI policies, including those research and innovation policies implemented in other sectors, such as the agricultural, energy, health, industrial and mining sectors;
7. A description of the SETI policy cycle;
8. A complete analysis of the SETI organizational chart at five different levels (policy-making level; promotion level; research and innovation execution level; scientific and technological services level and evaluation level);
9. An inventory of all the SETI government bodies and organizations related both to research and innovation and to science and technology services;
10. An inventory of the SETI legal framework, including acts, bills, regulations and international agreements on SETI issues;
11. A standard inventory with 18 different analytic dimensions of all the SETI operational policy instruments in place;
12. A SWOT analysis of the country's research and innovation landscape.



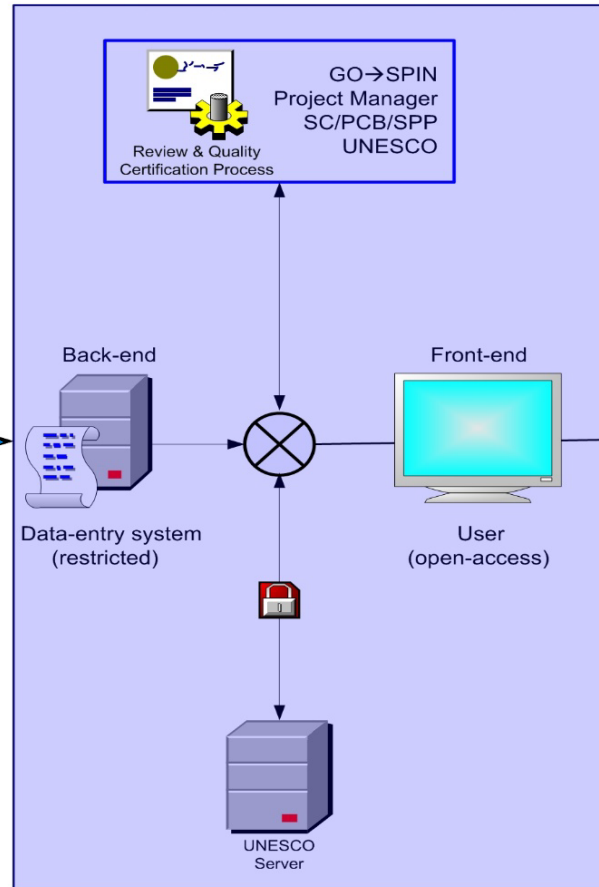


What users can see..

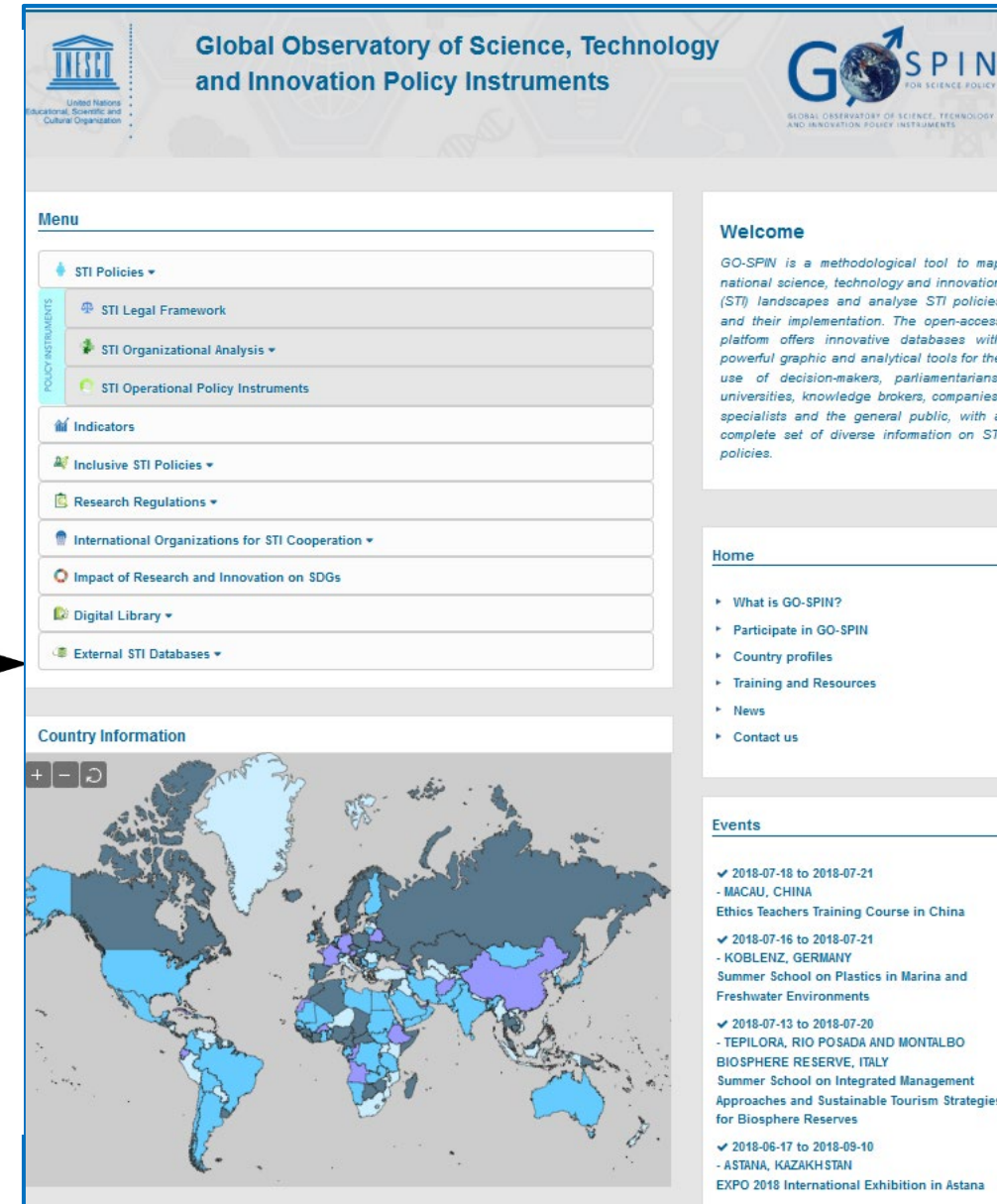
Who provides the information?



Focal points from Member States will feed the platform through periodical surveys



<https://gospin.unesco.org/>







GO→SPIN  
Foresight and  
Technical  
Studies Series

**IsDB**  
البنك الإسلامي للتنمية  
Islamic Development Bank

**UNESCO**  
United Nations  
Educational, Scientific and  
Cultural Organization

In partnership with  
**UNESCO**

## Science, Technology and Innovation Institutional Profile of the Islamic Development Bank Group

Global Observatory of Science, Technology and Innovation Policy Instruments (GO→SPIN)



Oficina de Montevideo  
Oficina Regional de Ciencias  
para América Latina y el Caribe



## Los ritmos de las políticas CTI y de sus paradigmas tecno-económicos/ organizacionales en ALC (1945–2030)

Apoya:



Guillermo A. Lemarchand





# GO→SPIN as a tool to make the follow-up of international recommendations



## GUIDELINES FOR THE PREPARATION OF A REPORT ON A UNESCO MEMBER STATE'S IMPLEMENTATION OF THE RECOMMENDATION ON SCIENCE AND SCIENTIFIC RESEARCHERS (2017)

### I. Introduction

1. The Recommendation on Science and Scientific Researchers (hereinafter, the "Recommendation on Science") was adopted by some 195 states on 13 November 2017 meeting in the General Conference of UNESCO at its 39th session (39 C/Resolution 85). The Director-General transmitted the certified text in six languages by her letter of 10 May 2018 (CL/4253) to all UNESCO Member States, including your government. In that letter, she reminded each government of its duties to transmit and implement the Recommendation as well as to report back to UNESCO's Secretariat by the second quarter of 2021. The present document invites these reports, explains how to submit online, and proposes that Member States may use the online questionnaire (a copy of which appears in Annex A). Other formats are also welcome before 31 March 2021.

### II. About the Recommendation on Science

2. This Recommendation to UNESCO Member States provides the internationally-agreed model set of framework policies, regulations and institutional practices for national science technology and innovation (STI) systems in all countries. It is in place for the long term, and Member States are meant to comply.

3. The overall aim is to strengthen science per se, while ensuring other interests including peaceful uses of the knowledge and other benefits that science can produce. This framework addresses all of science technology and innovation together, including even science publishing and international travel. It addresses all disciplines of science, including the social sciences, and the conduct of research and innovation in all settings, including the private sector, or citizen science.

4. There is a particular focus today on strong research institutions and regenerating human capital in relation to delivering sustainable development goals, as well as moving quickly toward more inclusive and more global science. There is a particular focus that each State develops capabilities to use scientific knowledge and advice for decision-making and public policy. Sharing data and knowledge across borders involves risks that must be managed.

5. One signature feature of this Recommendation is that it makes explicit an internationally-agreed balance of rights and responsibilities based on integrating science in society. The legal basis for scientific freedom is clarified, as based in internationally-agreed human rights including gender equality, but it is also, by this Recommendation, applicable for all institutions of science. Further information and background, as well as free online publicity and communications materials can be found online at [en.unesco.org/recommendation-on-science](https://en.unesco.org/recommendation-on-science). Member States are now in a phase of implementing this Recommendation.

### III. Assessing the national experience of implementation

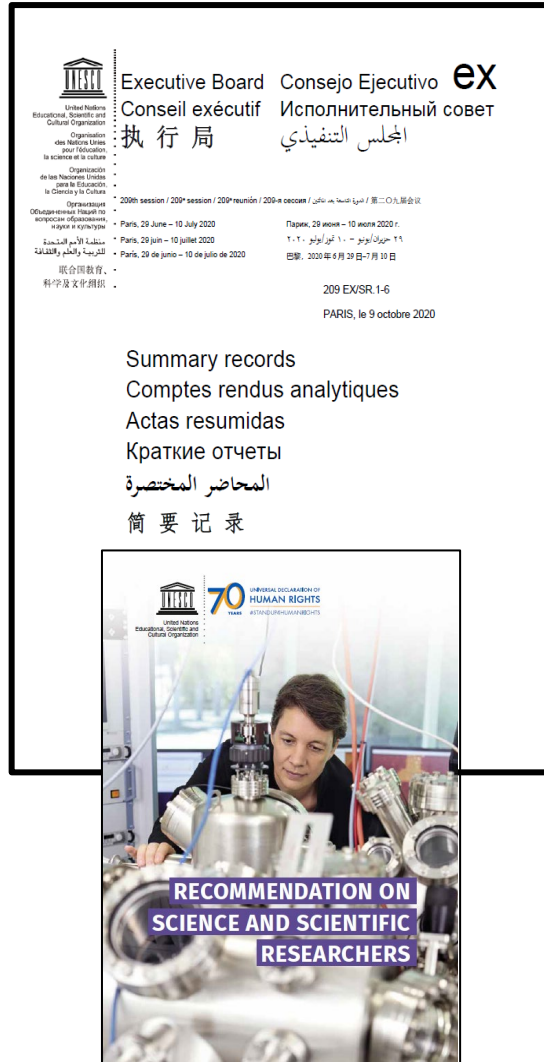
6. On a four-yearly basis, each Member State is meant to report on its experience implementing the Recommendation on Science (this is an obligation in the UNESCO Constitution). Having comparable assessments over time can be extremely valuable for decision-makers being able to develop and achieve the common global standards of the Recommendation.

7. Each report is an evidence-based self-assessment in which compliance is substantiated by documentation and references, involving analysis that typically is based on some data collection and consultation to assess the impact of measures that have been taken. Where there is less data, it may take longer to substantiate.



# GO→SPIN and the 2017 *Recommendation*

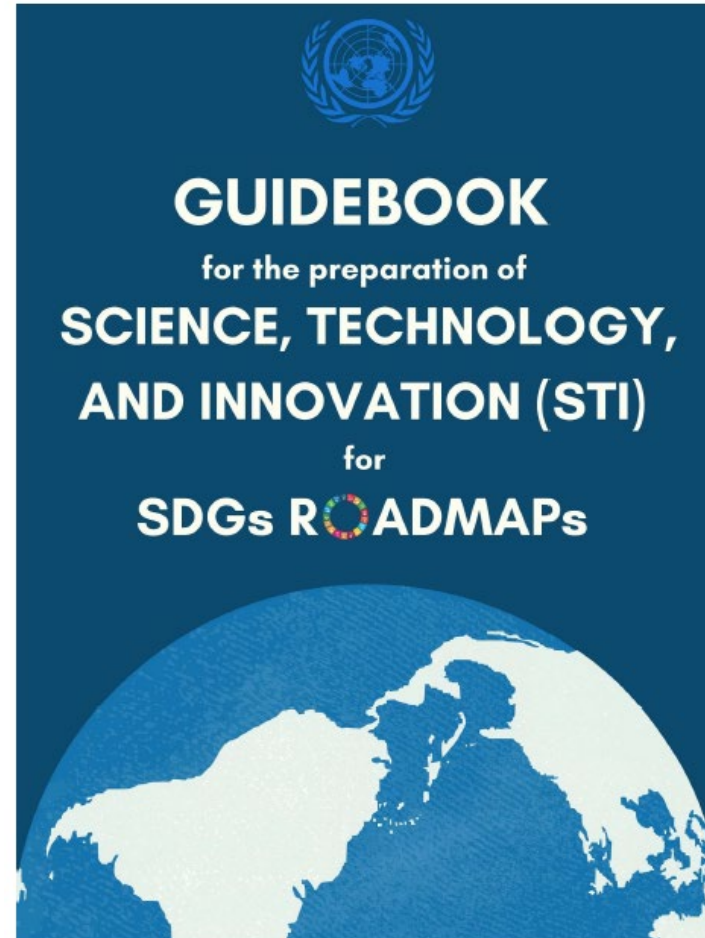
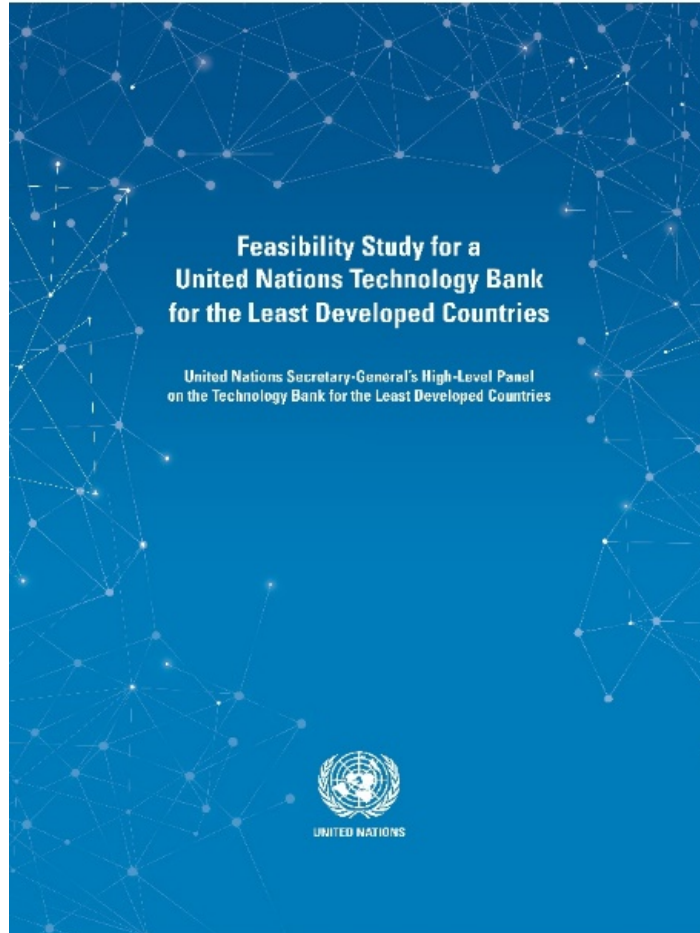
- For the national reports by Member States on the implementation of the *Recommendation on Science and Scientific Researchers* (2017), the UNESCO Executive Board approved guidelines that call for the national reports to be submitted online through the GO→SPIN online platform (209 EX/Decision 18.IV).
- The same Committee meeting that handled the item had some discussion of (even favored) without decision that future national reports against future science-related instruments could be foreseen in the same platform, aiming to eliminate duplication and to make the national reports' information more accessible and in one place.







The GO→SPIN methodological approach is used by the United Nations Inter-Agency Task Team on Science, Technology and Innovation for the SDGs (IATT), Sub-Working Group on STI Roadmaps co-led by World Bank, DESA, UNCTAD and UNESCO





United Nations  
Educational, Scientific and  
Cultural Organization

# GO→SPIN milestones (2010-18)



**M**

## UNESCO MANAGEMENT:

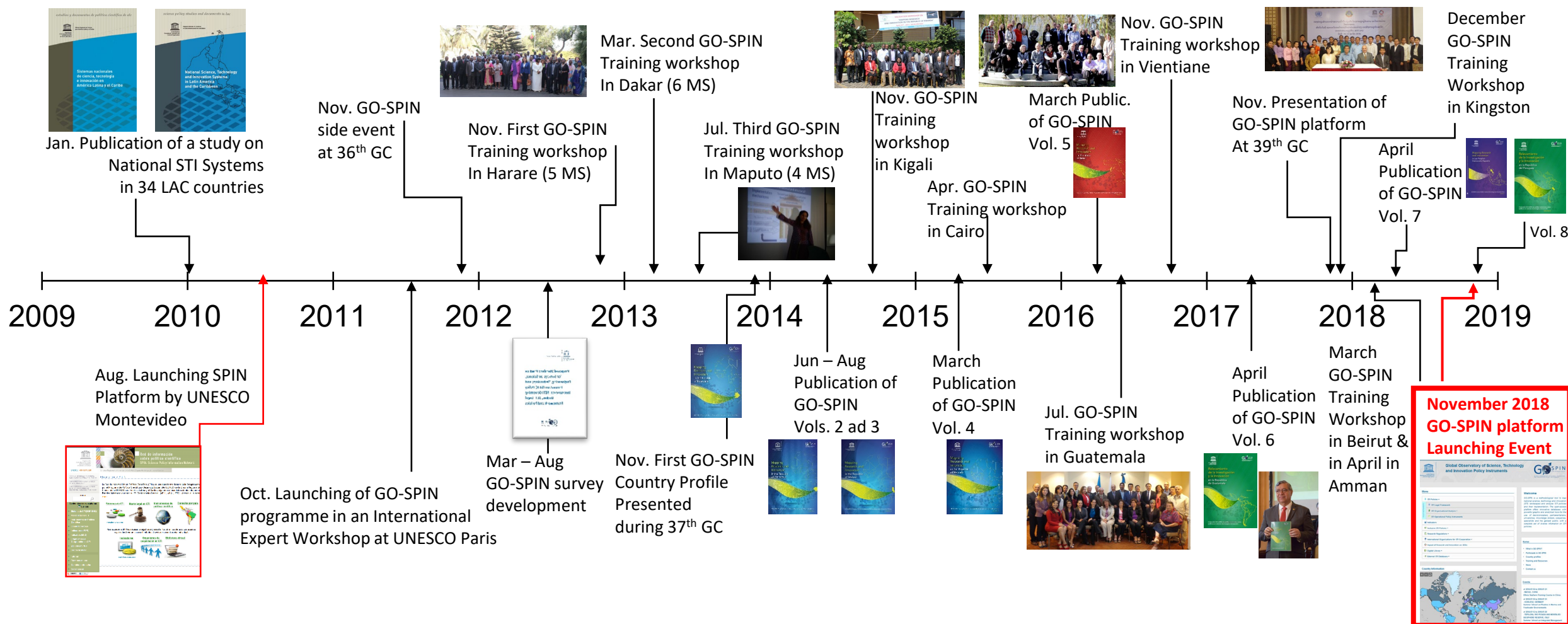
+UNESCO MONTEVIDEO-Jorge Grandi (DIR)--+----- UNESCO HQ Div Science Policy & Capacity Building- Lidia Brito (DIR)-----+UNESCO HQ Section SPP S. Bahri /S. Arico (CS)+-----UNESCO HQ Section SPP Ernesto Fernández (CS)-----]

**D**

+-----Project Design and Implementation by Guillermo A. Lemarchand UNESCO Senior Consultant and Principal Investigator-----+

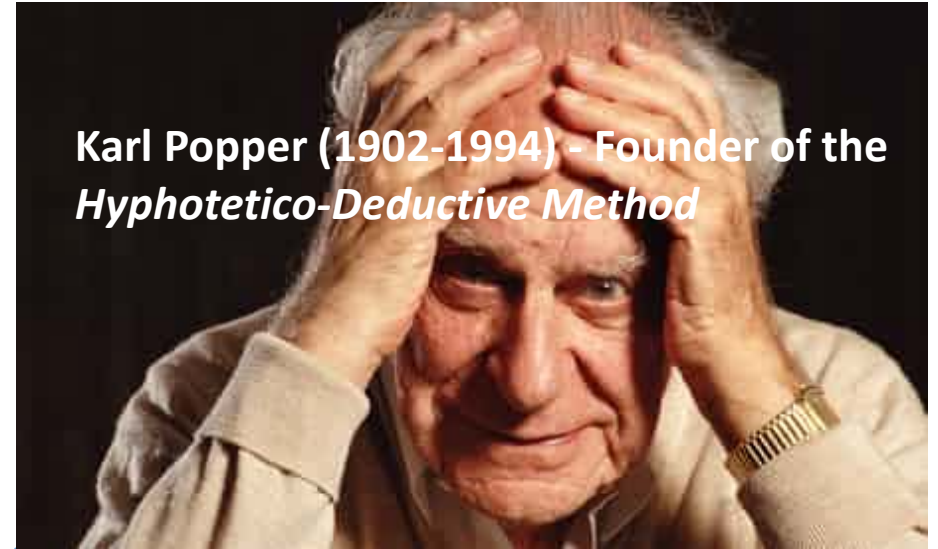
**F**

+-----UNESCO RP FUNDING-----+-----AECID FUNDING-----+-----SIDA FUNDING----->+





The Constitution of UNESCO establishes five main functions for the organization: *(1) laboratory of ideas, (2) standard-setter, (3) clearinghouse, (4) capacity builder and (5) catalyst for international cooperation*. Based on this mandate, UNESCO has developed a “*theoretical framework*” to help Member States to evaluate and design their own national research and innovation ecosystems, their SETI policy instruments, and their SETI regulatory frameworks through the GO→SPIN Methodological Approach.



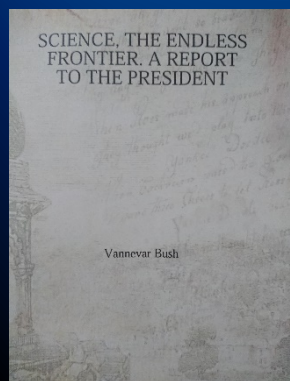
Karl Popper (1902-1994) - Founder of the *Hypothetico-Deductive Method*

All measurements, observations, experiment results, or “**indicators**” are always implicitly or explicitly “theory-dependent” and paradigm-dependent.





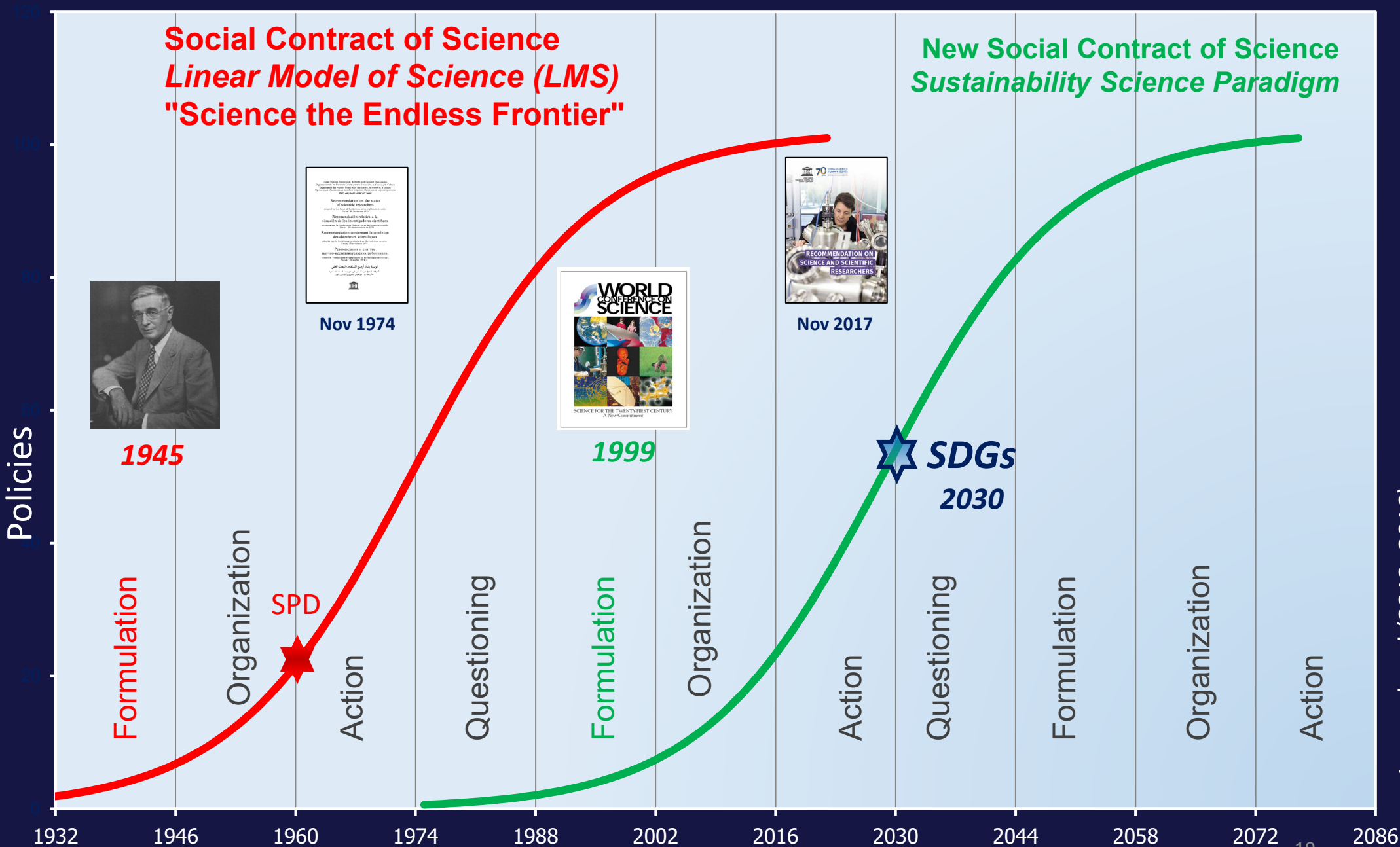
1. Before the Second World War there wasn't any "explicit" science and technology public policy, research and innovation activities were driven by the industrial sector and by the military arm races (demand side)
2. After the Second World War, the first "social contract of science" was established (V. Bush's *Science the Endless Frontier*) and the first explicit policies appeared with the goal of maximizing the outputs of research and innovation, by applying specific incentives, mechanisms and policy instruments
3. Between 1960 and 1988, UNESCO played a fundamental role diffusing the creation of national institutions to design, promote and monitor science policies worldwide







# Diffusion of Techno-Economic Paradigms for the Organization of STI Structures and Policies



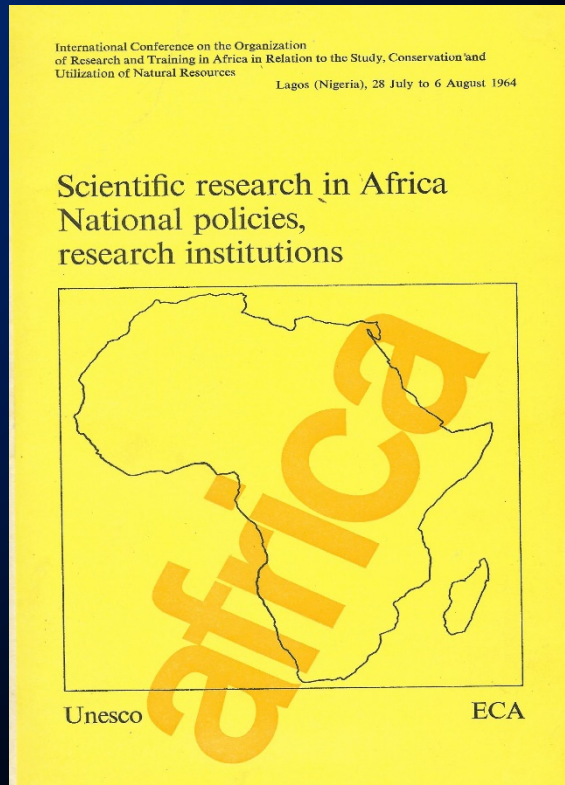


# UN & UNESCO:

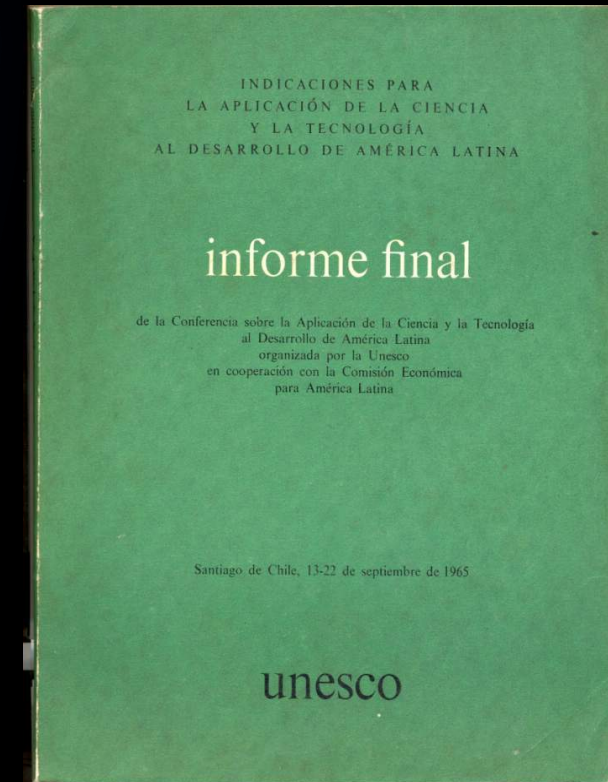
## More than 60 years working with S&T policies for development



Geneva, 1963



Lagos, 1964



Santiago, 1965



## Final Report

### Conference of Ministers of African Member States Responsible for the Application of Science and Technology to Development

organized by Unesco with the co-operation  
of the Economic Commission for Africa  
and the Organization of African Unity

Dakar  
21 - 30 January 1974

Unesco

**CASTAFRICA I, Dakar 1974**



SC-87/CASTAFRICA II/REF.3

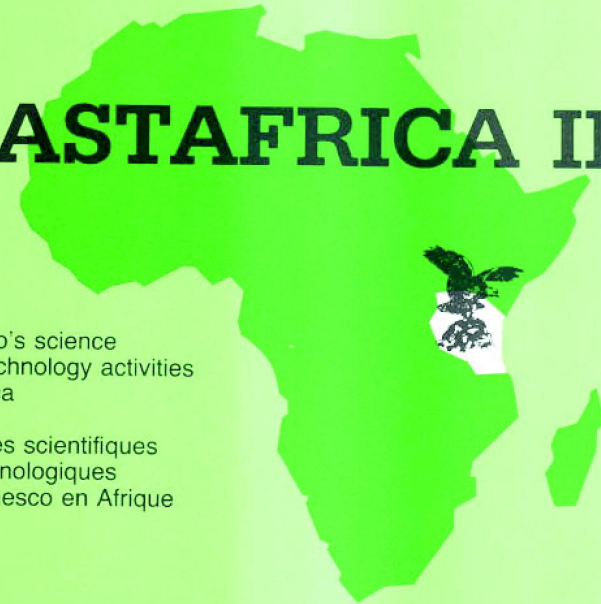
Second Conference of Ministers  
Responsible for the Application  
of Science and Technology  
to Development in Africa  
Arusha, United Republic of Tanzania,  
6-15 July 1987

Deuxième Conférence des Ministres  
chargés de l'application  
de la science et de la technologie  
au développement en Afrique  
Arusha, République-Unie de Tanzanie,  
6-15 juillet 1987

## CASTAFRICA II

Unesco's science  
and technology activities  
in Africa

Activités scientifiques  
et technologiques  
de l'Unesco en Afrique

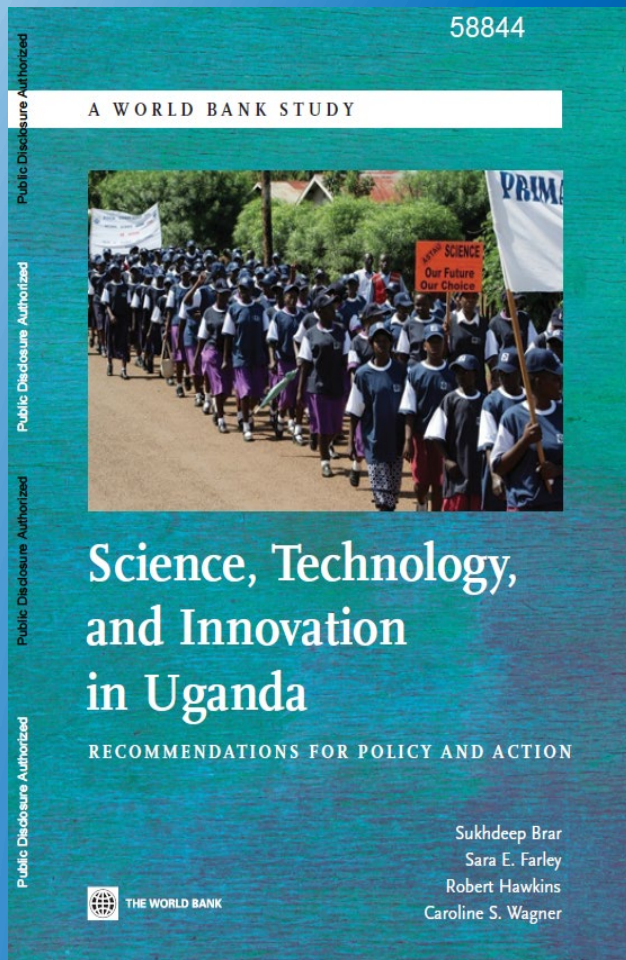


**CASTAFRICA II, Arusha 1987**





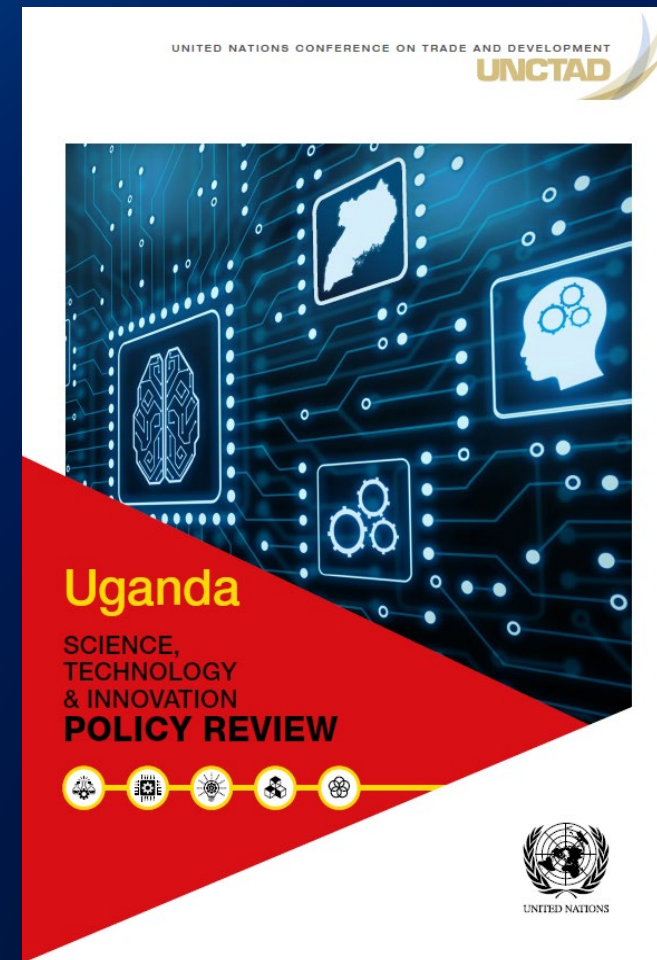
# Examples of recent publications under the new “paradigm”



2011



2019



2020



# FIRST PARADIGM: CASTAFRICA I (Dakar, 1974) excerpts from the Recommendations

## Recommendation No. 1: FINANCIAL RESOURCES DEVOTED TO R&D

### Recommends:

1. That the African Member States improve their budgetary procedures and national accounting systems in regard to R&D proper and the supporting scientific and technological public services, so as to enable them to compile serviceable statistics in this regard, according to the standards proposed by Unesco and to carry out comparative international studies in this field;
2. That African Governments improve their financing, fiscal and customs regulations so as to enable R&D institutions to operate with a high degree of efficiency and with the maximum possible freedom for the management of their financial resources;
3. That public expenditure for R&D and supporting scientific and technological public services (STS) be recapitulated in the annual state budget in the form of an aggregate functional budget constituting, as it were, the total budgetary allocation for R&D and supporting scientific and technological public services (STS);
4. That Member States, taking into account national demand for R&D, increase their annual expenditure on R&D and supporting scientific and technological public services (STS) so as to attain, if possible before 1980, the target figure of a minimum of 1% of their Gross National Product as proposed by UNACAST in the World Plan of Action;
5. That the African Member States undertake a careful study, with the technical assistance of Unesco if they so desire, in regard to the budgetary and programming procedures that are needed for the purpose of preparing functional budgets for R&D and supporting scientific and technological public services (STS) and formulating long-term plans for inclusion in their National Development Plans.

Final Report

Conference of Ministers  
of African Member States  
Responsible for the Application  
of Science and Technology  
to Development

organized by Unesco with the co-operation  
of the Economic Commission for Africa  
and the Organization of African Unity

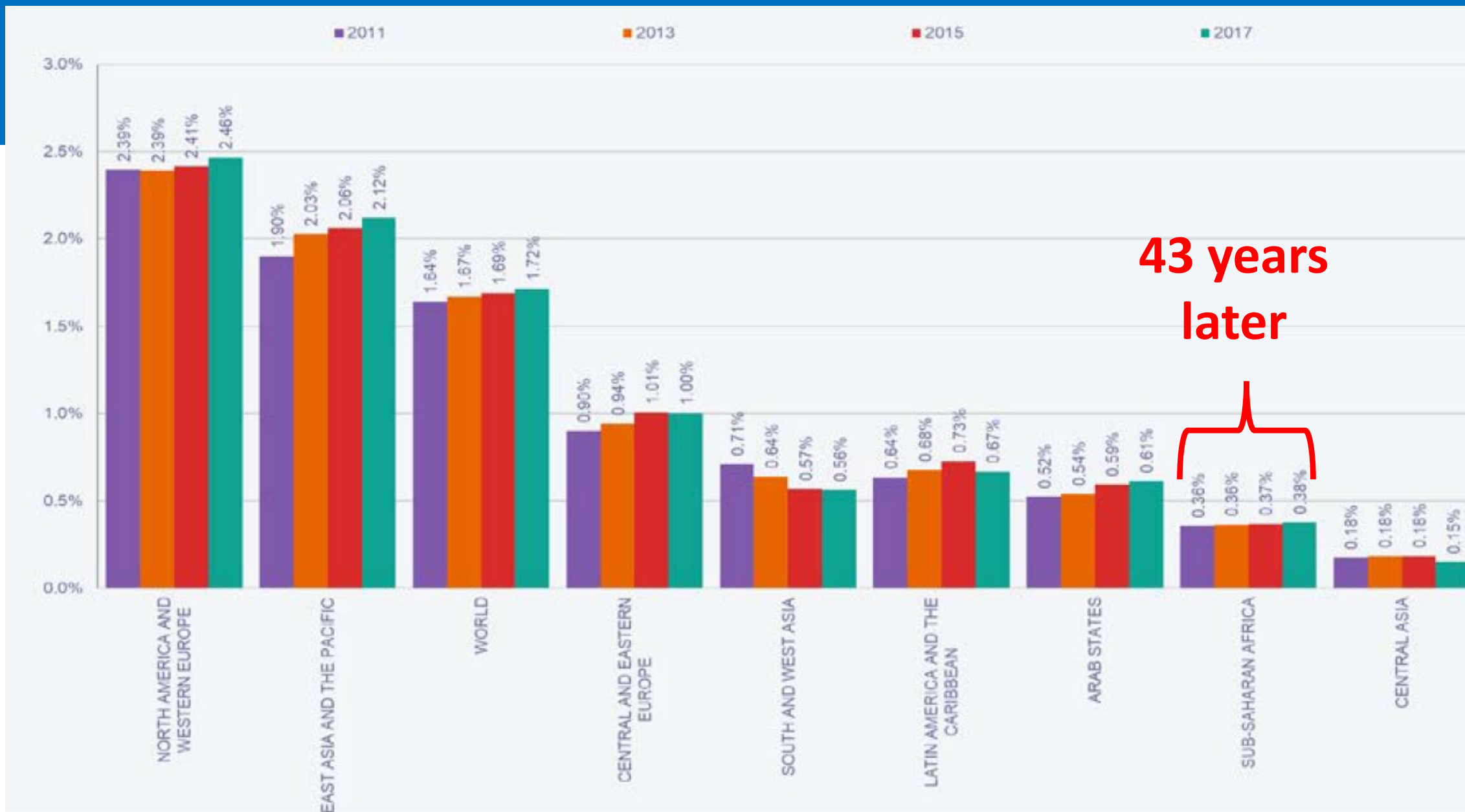
Dakar  
21-30 January 1974

Unesco



# Gross Domestic Expenditure on R&D (GERD) as percentage of GDP by region, 2011, 2013, 2015 and 2017

Source: UNESCO Institute for Statistics, July 2020







# FIRST PARADIGM: CASTAFRICA I (Dakar, 1974) excerpts from the Recommendations

## Recommendation No. 3: HUMAN RESOURCES FOR SCIENTIFIC AND TECHNOLOGICAL ACTIVITIES

### Recommends:

1. That Member States take the measures needed to attain, if possible **before 1980**, the targets set out in the table below, having regard to the fact that the target of 200 scientists and engineers engaged in R&D activities per million inhabitants is that adopted for Africa by UNACAST in its "World Plan of Action" and that it is barely half of those established for Asia and Latin America:

Economic development  
level  
(per capita GDP)  
\$

Number of scientists  
and engineers per  
million inhabitants

Number of scientists  
and engineers engaged  
in R&D per million  
inhabitants (10% of  
the figure in column (2))

(1)
200 or over
100 to 200
Under 100

(2)
2,000
1,400
1,000

(3)
200
140
100

2. That Member States continue their efforts to implement the Lagos Conference recommendation advocating the training of two specialized technicians for each scientist or engineer engaged in R&D activities.

Final Report

Conference of Ministers  
of African Member States  
Responsible for the Application  
of Science and Technology  
to Development

organized by Unesco with the co-operation  
of the Economic Commission for Africa  
and the Organization of African Unity

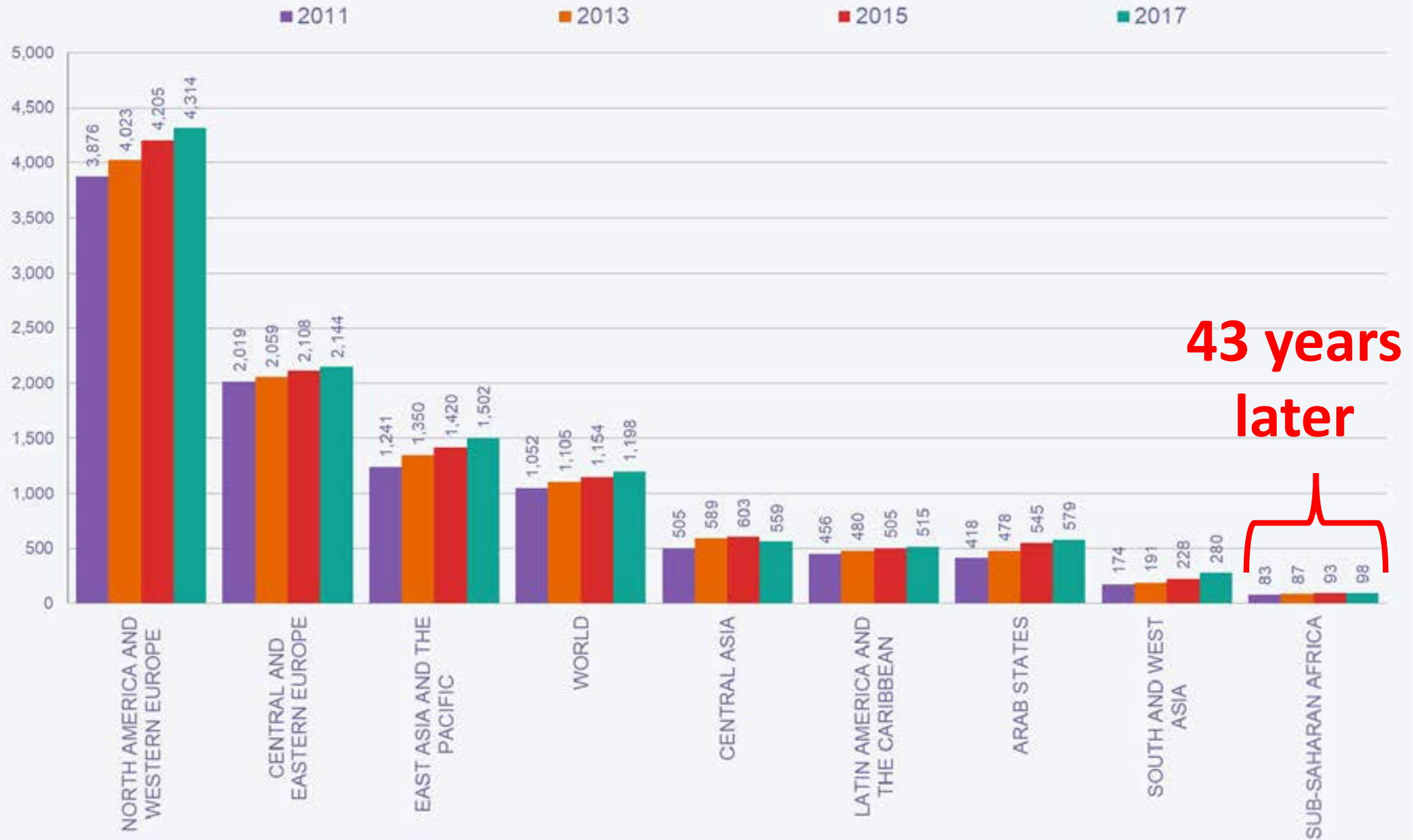
Dakar  
21 - 30 January 1974

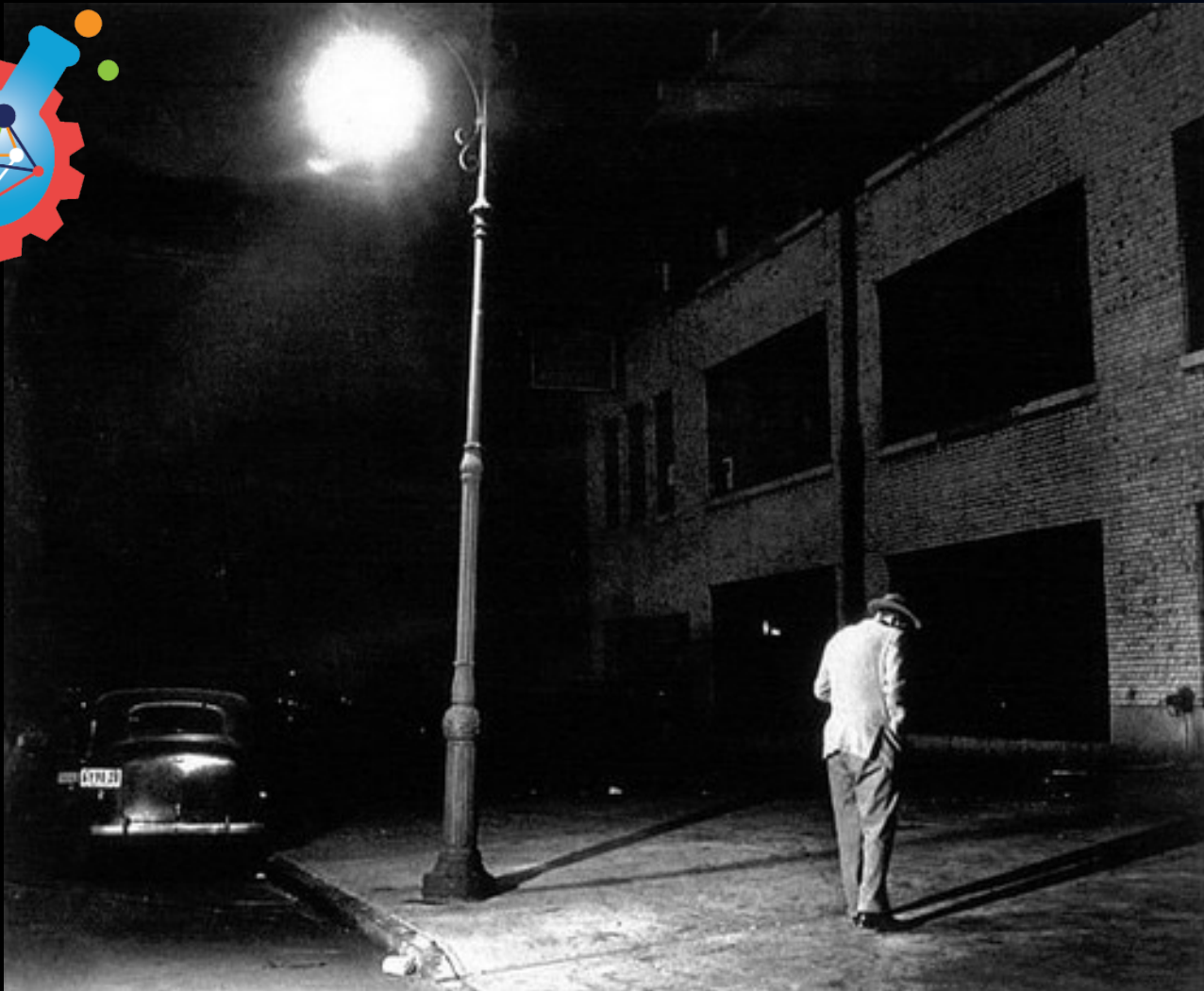
Unesco



# Researchers per million inhabitants by region, 2011, 2013, 2015 and 2017

Source: UNESCO Institute for Statistics, July 2020





Usually, we are groping in the dark

Are STI indicators the appropriate tool to understand how STI policies generate effects on societies or to understand how “National *Research and Innovation Systems*” work?



**Fritz Machlup**  
(1902 – 1983)

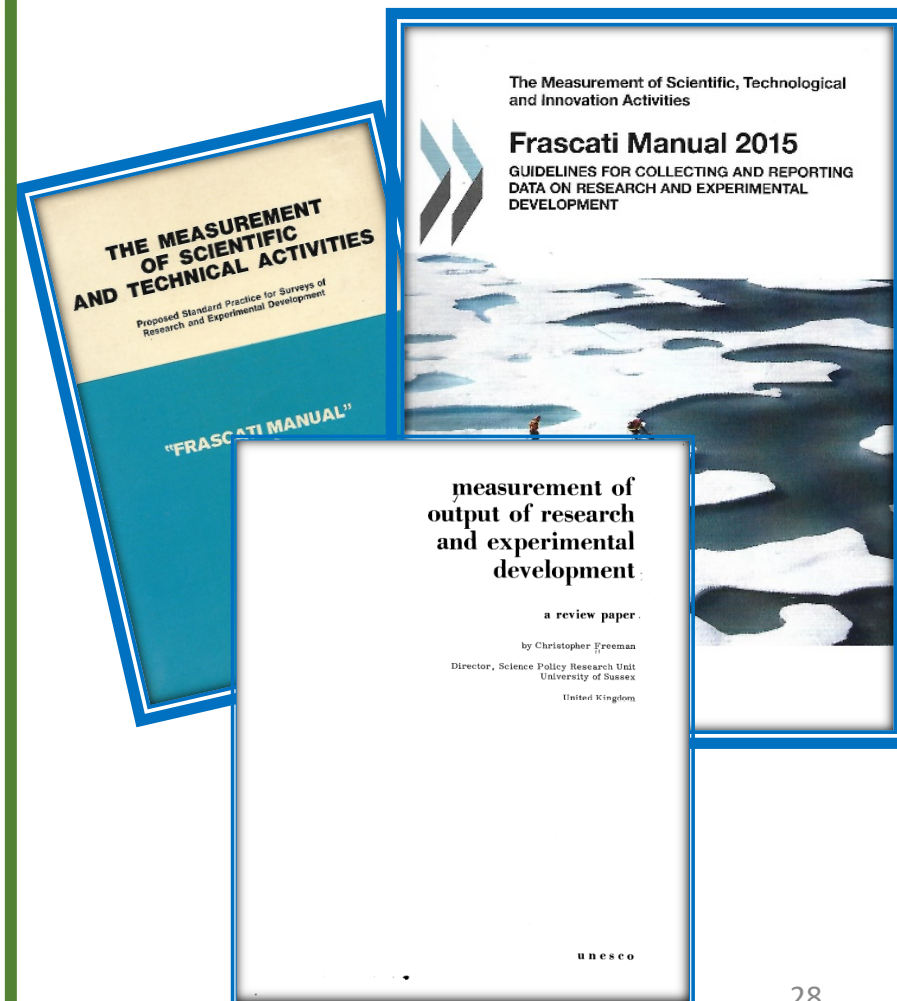
F. Machlup (1962) *The Production and Distribution of Knowledge in the US*, Princeton Univ. Press, pp. 180–181.



THE FLOW OF IDEAS THROUGH THE STAGES OF RESEARCH, INVENTION, AND DEVELOPMENT TO APPLICATION					
STAGE	INPUT			OUTPUT	
	Intangible	Tangible	Measurable	Intangible	Measurable
<b>I</b> “Basic Research” [Intended output: “Formulas”]	1. Scientific knowledge (old stock and output from I-A)  2. Scientific problems and hunches (old stock and output from I-B, II-B, and III-B)	Scientists Technical aides Clerical aides  Laboratories Materials, fuel, power	Men, man-hours Payrolls, current and deflated  Outlays, current and deflated Outlay per man	A. New scientific knowledge: hypotheses and theories  B. New scientific problems and hunches  C. New practical problems and ideas	Research papers and memoranda; formulas  —  —
<b>II</b> “Inventive Work” (Including minor improvements but excluding further development of inventions) [Intended output: “Sketches”]	1. Scientific knowledge (old stock and output from I-A)  2. Technology (old stock and output from II-A and III-A)  3. Practical problems and ideas (old stock and output from I-C, II-C, III-C, and IV-A)	Scientists Non-scientist inventors Engineers Technical aides Clerical aides  Laboratories Materials, fuel, power	Men, man-hours Payrolls, current and deflated  Outlays, current and deflated Outlay per man	A. Raw inventions: technological recipes a. Patented inventions b. Patentable inventions, not patented but published c. Patentable inventions, neither patented nor published d. Non-patentable inventions, published e. Non-patentable inventions, not published f. Minor improvements  B. New scientific problems and hunches  C. New practical problems and ideas	a. Patent applications and patents b. Technological papers and memoranda  c. — d. Papers and memoranda  e. — f. —
<b>III</b> “Development Work” [Intended output: “Blueprints and Specifications”]	1. Scientific knowledge (old stock and output from I-A)  2. Technology (old stock and output from III-A)  3. Practical problems and ideas (old stock and output from I-C, II-C, III-C, and IV-A)  4. Raw inventions and improvements (old stock and output from II-A)	Scientists Engineers Technical aides Clerical aides  Laboratories Materials, fuel, power  Pilot plants	Men, man-hours Payrolls, current and deflated  Outlays, current and deflated Outlay per man  Investment	A. Developed inventions: blueprints, specifications, samples  B. New scientific problems and hunches  C. New practical problems and ideas	Blueprints and specifications  —  —
<b>IV</b> “New-type Plant Construction” [Intended output: “New-type plant”]	1. Developed inventions (output from III-A)  2. Business acumen and market forecasts  3. Financial resources  4. Enterprise (venturing)	Entrepreneurs Managers Financiers and bankers Builders and contractors Engineers  Building materials Machines and tools	\$ investment in new-type plant	A. New practical problems and ideas	New-type plant producing a. novel products b. better products c. cheaper products



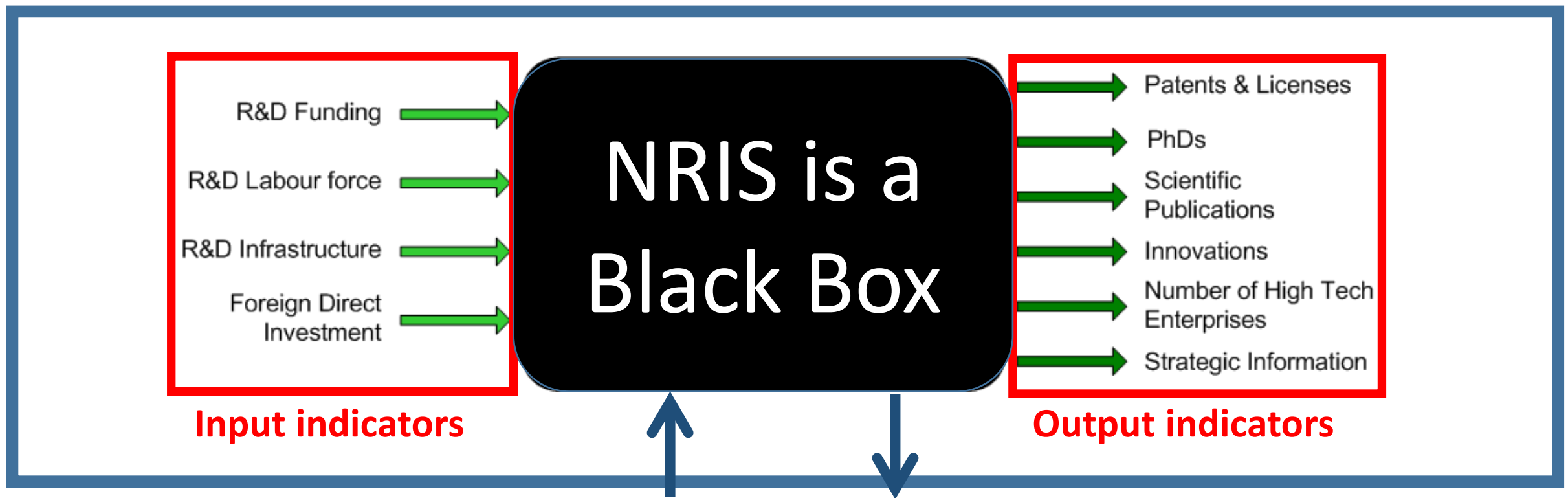
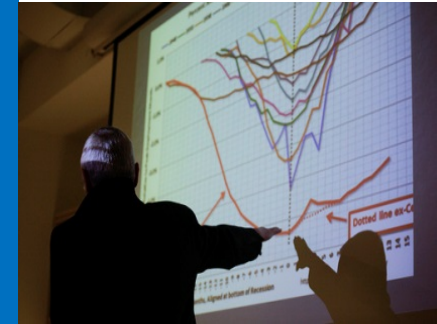
**Christopher Freeman**  
(1921 – 2010)







# How suitable are the indicators of the Frascati–Manual family to generate “evidence-based policies”?

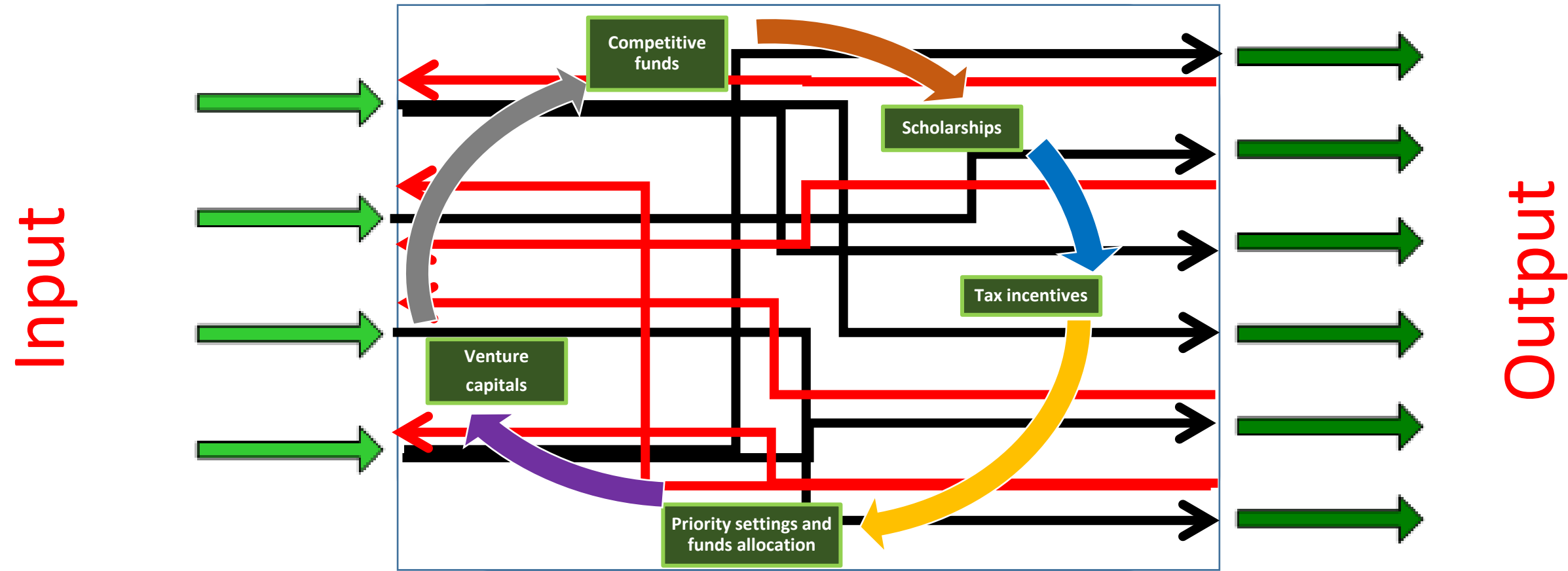


National and international contextual factors, geopolitics, fluxes of goods, human and financial resources, information, etc.



# Opening the “Black Box”

by measuring the implementation and impact of SETI policy instruments

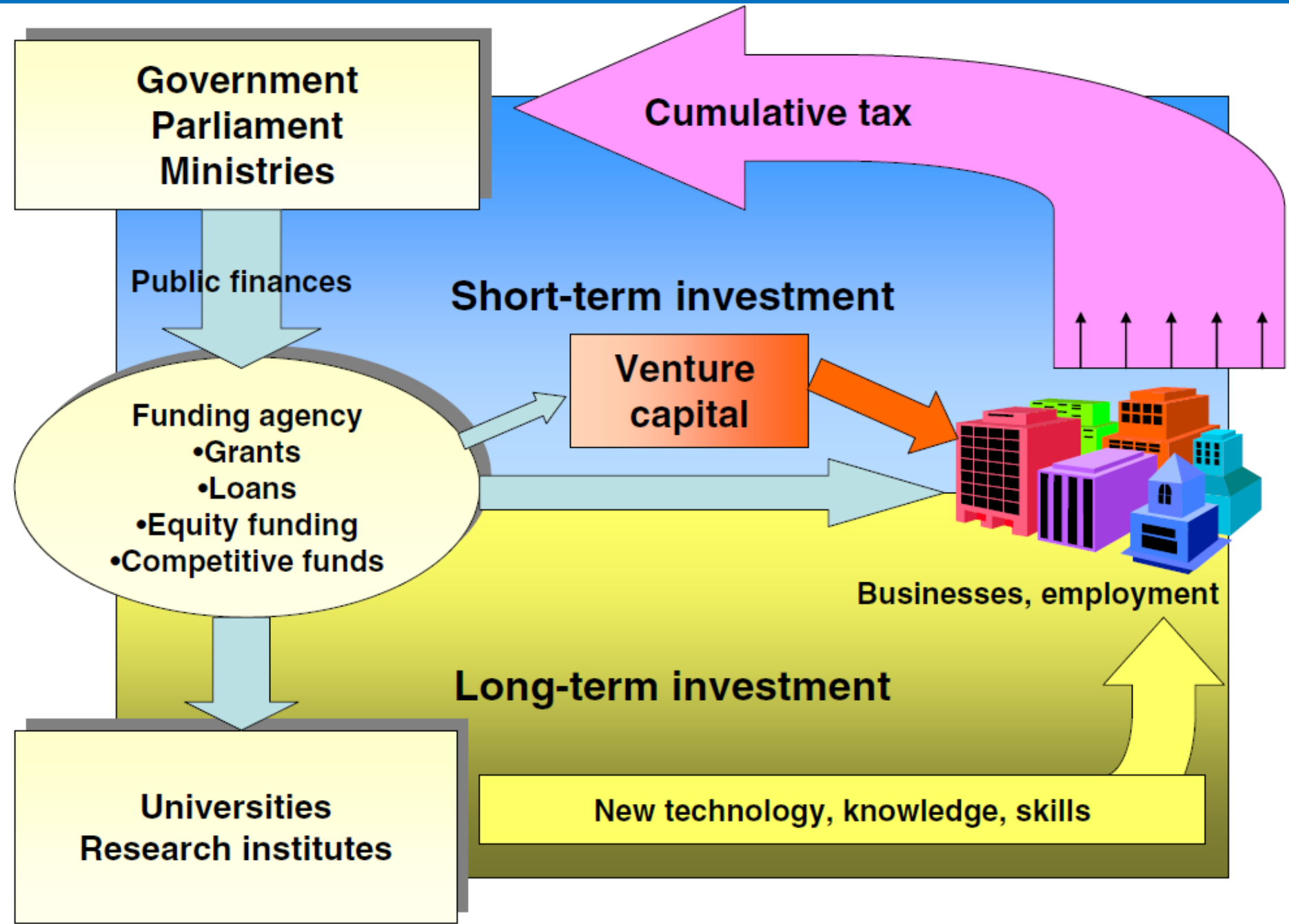




- Policy instruments are the means employed by those who exercise power and authority to influence the decisions made by other agents.
- They induce and motivate individuals, groups, firms, organizations and institutions to behave in accordance with the guidelines and criteria established by the policies.
- They are the connecting link between the purpose expressed in a policy statement and its implementation in practice.



Different stages  
of SETI policy  
instruments  
implementation







GLOBAL OBSERVATORY OF SCIENCE, TECHNOLOGY  
AND INNOVATION POLICY INSTRUMENTS

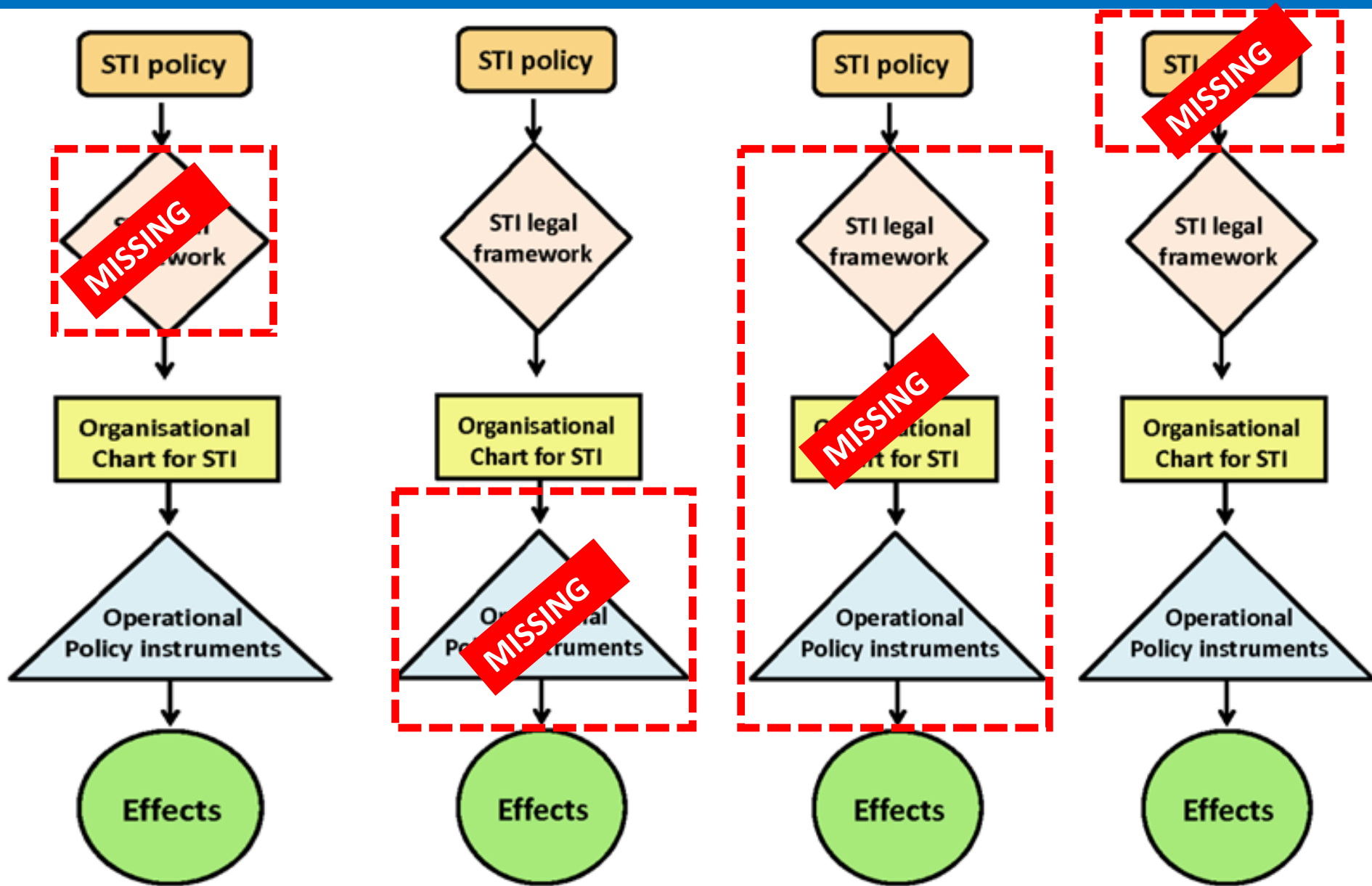
**Explicit  
policies**

**The structure of  
GO→SPIN analytic  
units**



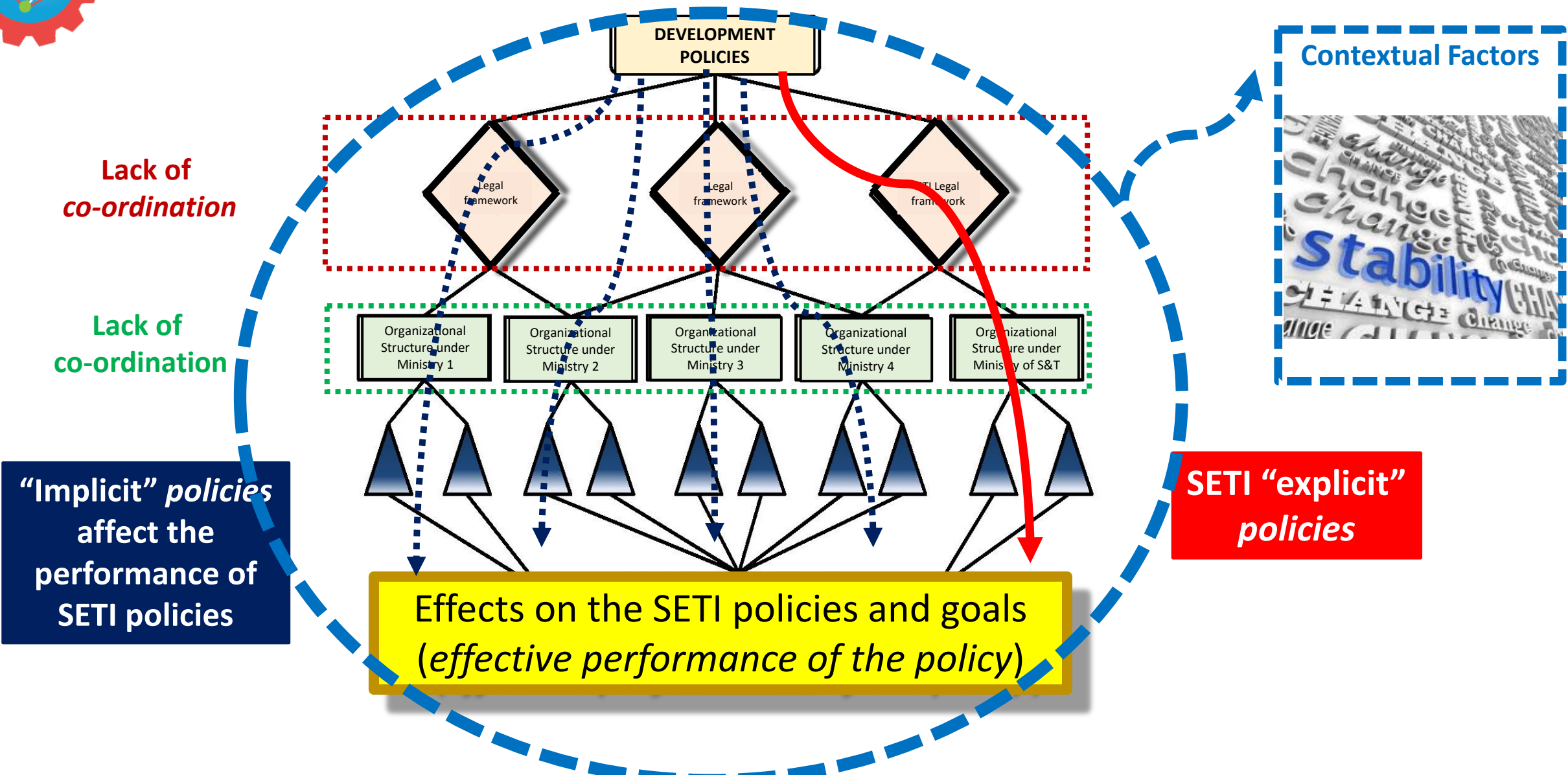


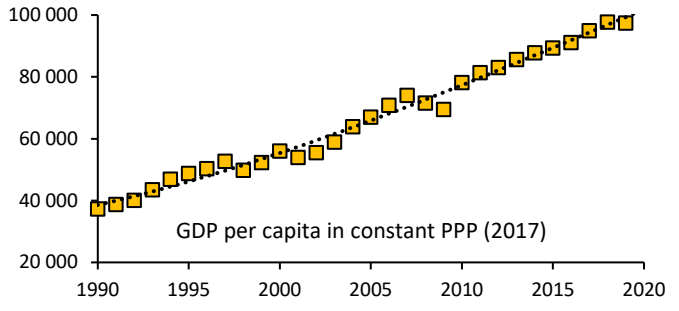
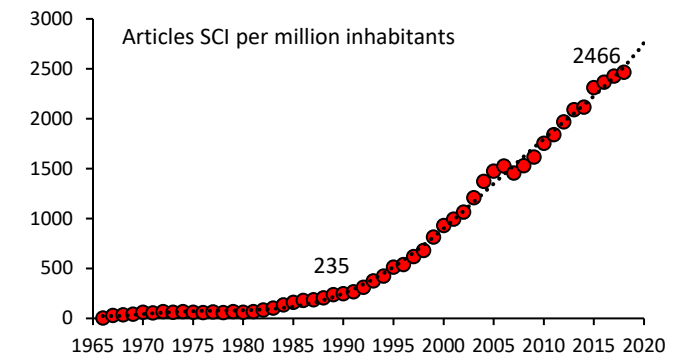
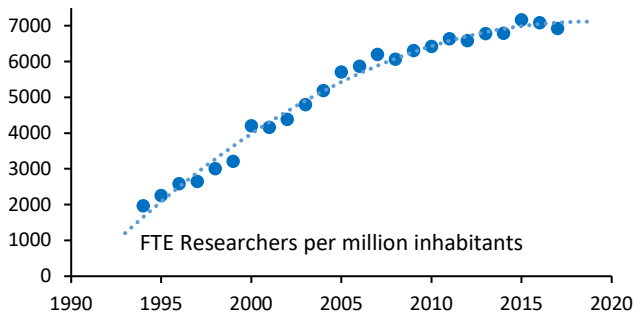
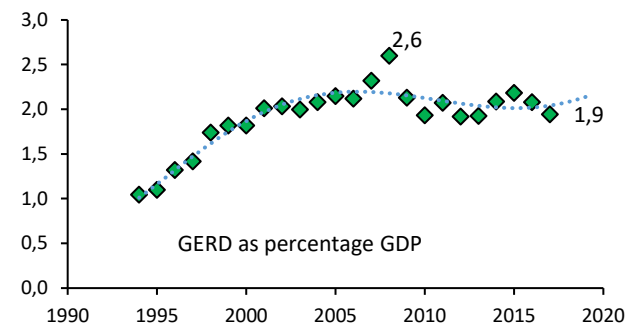
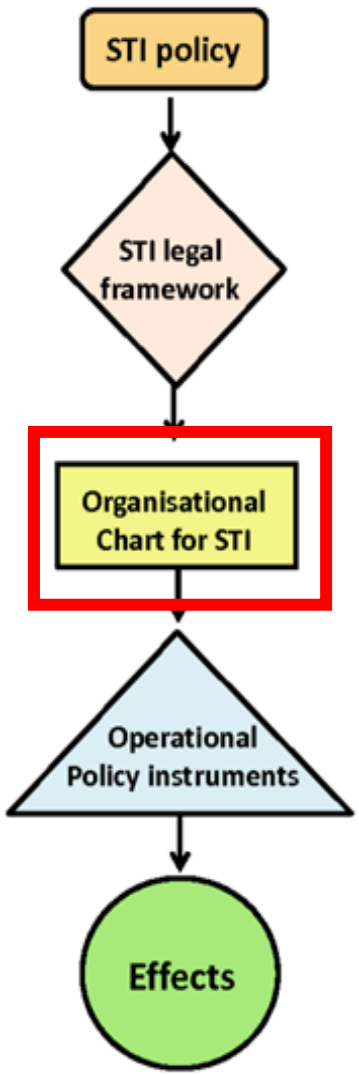
# Pathologies of instruments: policy implementation failures





# The GO→SPIN mapping represents the interaction between "explicit" policies, "implicit" policies and their contextual factors



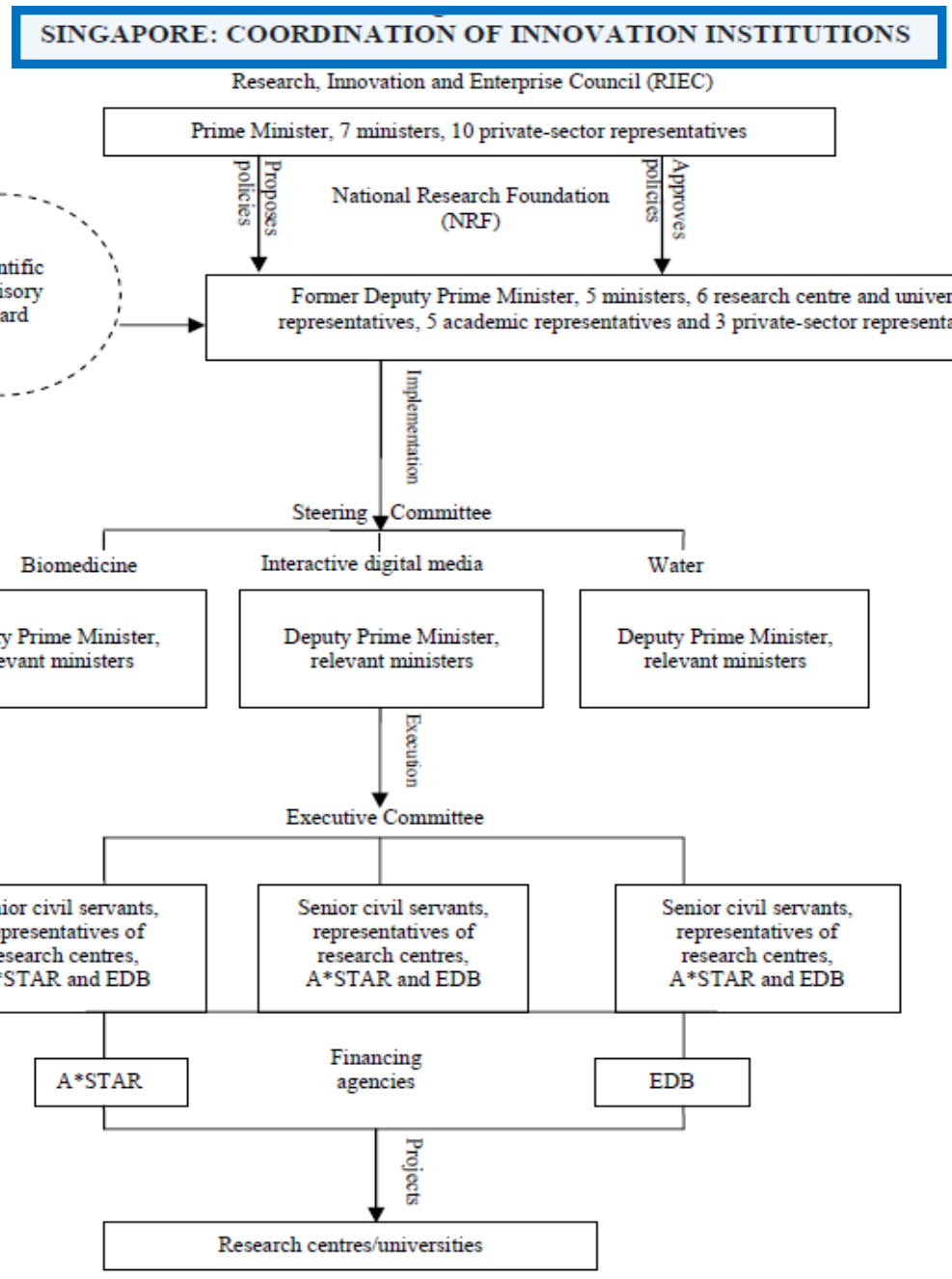


source: Lemarchand (2020)

source: Lemarchand (2020)

source: Lemarchand (2020)

source: Lemarchand (2020)



source: ECLAC (2008)



Variable analysed

Time

Explicit  
policies and  
policy  
instruments

Implicit  
Policies

Political stability  
and National  
Contextual Factors

INDICATORS: R&D+i,  
governance, social,  
economic, industrial,  
educational, ICT,  
environmental, etc.

- \* Texts of SETI policies
- \* SETI legal instruments
- \* SETI institutional ecosystems
- \* SETI operational policy instruments



# ASANTE SANA





# Time for questions

